

May 1, 2020

P&G External Business Partners:

The evolution of the COVID-19 pandemic continues to reinforce the strength of our relationships. Through the past several weeks, our entire Ecosystem has overcome infinite number of obstacles while maintaining the majority of our supply chains operational. This has successfully allowed us to keep our and your employees safe and to continue serving P&G’s consumers and customers around the world. I’m extremely thankful to all of you for your outstanding partnership.

And as always, every challenge comes with an opportunity. The COVID-19 crisis has also forced us to do things differently, with immense agility and openness to new ideas, among many others. These are learnings we want to capture and ideally carry-on in the future.

To do so, we have posted a survey in the Supplier Portal and I want to take this opportunity to encourage you to participate. It is extremely important for me to hear your comments and how we get stronger together, after COVID. The survey, “**Getting Stronger after COVID 19 - Survey for External Business Partners”** was posted yesterday in our Supply Portal and asks for your reply no later **than Tuesday May 5, 2020**. You can also directly access the Survey through this[link](https://forms.office.com/Pages/ResponsePage.aspx?id=KxmWNfX9LE6m-qy3Bslj2H0uc14r3hNBrL0Y9N9A4_tUNkdURlY1NzIzMlEySzlNWDhTQjVSVUo3RC4u).

This weekly update provides overall information regarding plans for return-to-P&G sites. This applies to sites where employees have been working from home such as General Offices and Technical Centers.

The safety and health of all working at our facilities remains the utmost priority. Work is actively underway to enable a return to P&G Locations in a safe, coordinated and phased-in approach, based on early learning and proven protocols from China and our manufacturing sites. The execution will vary by P&G site but the general planning considerations are as follows:

* Our processes and decisions will be criteria-driven and principle-based.
* We will follow government regulations, recognizing they will differ by region, country and locality. Safety of people is and always will be, our top priority. We will implement proven protocols which have demonstrated that we can operate in a safe way.
* As we re-open offices and innovation centers, we will do so gradually, and it won’t be the same as before. Masks, temperature checks, distancing, lower density environments, increased cleaning, site signage, etc., will be the near-term norm.
* We will all need to change our behavior for our own and others’ safety.

Timings will vary by site based on local conditions and readiness, including government requirements and protocols. We anticipate gradual returns, over weeks or sometimes months, depending on a site’s situation. You can expect regularly adjusted plans as conditions change.

We will all play an important role in creating a safe environment and we appreciate your commitment to following and observing the safety procedures and protocols that will be put in place in every one of our P&G sites.

If you have questions about specific protocols to be followed by on-site contractors or on-site providers, please contact your Purchases P&G Relationship Owner. We ask for your patience as we navigate this new phase in the journey, we are committed to continue sharing the information once available, including the anticipated time frame for your employees to return.

On a separate but related note, we would like to ask that you prepare yourselves for what we expect to be a normal requirement to conduct business, things like having masks and hand sanitizers available to your employees. Ensuring you have these type of essentials and making proactive arrangements to get them on time will help to keep our supply chains running.

The key developments below will continue to keep you up to speed on the COVID-19 developments around the world.

We are very thankful for your partnership and appreciate all you are doing during these times.

Best Regards,

Ana Elena Marziano

P&G Chief Purchasing Officer

**KEY DEVELOPMENTS:**

**Global Update**

* IMF calls for a "green recovery"; Managing Director Georgieva stated that "we must do everything in our power to [promote a green recovery](http://r20.rs6.net/tn.jsp?f=001gWaUHTxE18DeBIEWyvlePVt9oKE9jwXu2Gj_f9gYfFM78iH_L8CDjnpZTZ9mm51x-m---Y_tjAhrNcKep6c2keXI4oWvKvbgep-GMyAxIKS91ovBzMMZ5DZKFX8jQEYW3NsP3ZSyDpNRJxosLVOluFxh_57Mm6HhJg07ekhHE69BgX5oAP-iVlT3B3z7_QMuw0mKlZsAj2G4YmK1Df6IlqxriT3lLjME40lybVOgoXRVokPZkd10IDIizAU2Hh2L&c=RVZVJwQOMDcLgVY7CMCdfsofbUaKVpmVLOfC64uS-IajLpljdh3ASg==&ch=_jSDTCrj8i4wSIZUbYqTq4FiQI3K6dA9qkCa_Vdpyk35n1pBdkb1Cg==)," highlighting three priorities: using public support to reduce carbon emissions, promoting green finance, and putting the right price on carbon

**US Federal Update**

* US [surpasses 60,000 deaths](https://thehill.com/homenews/news/495224-us-surpasses-60000-deaths-due-to-coronavirus) due to coronavirus
* **US EPA** and **CDC** released [updated guidance to help facility operators and families properly clean and disinfect spaces](https://gcc01.safelinks.protection.outlook.com/?url=https%3A%2F%2Fusenvironmentalprotectionagency.cmail19.com%2Ft%2Fd-l-midhutl-alydluldl-r%2F&data=02%7C01%7CDewey.Amy%40epa.gov%7Cd146add7515049619a9408d7ec472ea7%7C88b378b367484867acf976aacbeca6a7%7C0%7C0%7C637237662776463754&sdata=qUMfIJSi1%2F7OyPv55Q4BY7dvqXAK105tOwfYUzRMthc%3D&reserved=0)
* **Federal Reserve** [‘medium-term’ pandemic risks, keeps zero-rate pledge](https://finance.yahoo.com/news/fed-sees-medium-term-pandemic-180000368.html)
* **NIH** trial shows [remdesivir accelerates COVID-19 recovery](https://www.nih.gov/news-events/news-releases/nih-clinical-trial-shows-remdesivir-accelerates-recovery-advanced-covid-19)
* **FDA** reportedly [will approve Covid-19 treatment remdesivir](https://www.cnn.com/2020/04/29/health/gilead-sciences-remdesivir-covid-19-treatment/index.html?=000)
* **Commerce Department**: [GDP contracted at a 4.8% annualized rate in the January-March period](https://www.wsj.com/articles/first-quarter-gdp-us-growth-coronavirus-11588123665), the largest drop since 2008
* **CDC** recommends [social distancing for pets](https://thehill.com/policy/healthcare/494973-cdc-recommends-social-distancing-for-pets) after some test positive for coronavirus
* **CDC** data suggests US coronavirus [death toll is far higher than reported](https://www.nytimes.com/interactive/2020/04/28/us/coronavirus-death-toll-total.html?action=click&module=Spotlight&pgtype=Homepage)

**US State Update**

* **California:** Sacramento County [extended stay at home order until May 22](https://www.sacbee.com/news/local/article242370316.html); Roadmap released for [state reopening plans](https://www.gov.ca.gov/wp-content/uploads/2020/04/Update-on-California-Pandemic-Roadmap.pdf)
* **New York** outlined additional guidelines for a phased plan to re-open New York. More [here](https://www.governor.ny.gov/news/amid-ongoing-covid-19-pandemic-governor-cuomo-outlines-additional-guidelines-phased-plan-re)
* **New Jersey** named a commission to advise on restarting and the recovery of the state’s economy. More [here](http://d31hzlhk6di2h5.cloudfront.net/20200428/d8/4c/0d/49/21db18ec06b53cb8590ea320/EO-131.pdf)
* **Massachusetts** announced the extension of business closures and the stay-at-home advisory until May 18. More [here](https://boston.cbslocal.com/2020/04/28/coronavirus-latest-massachusetts-news-gov-charlie-baker/)
* **Texas** issued an executive order related to expanding travel without restrictions. More [here](https://gov.texas.gov/news/post/governor-abbott-issues-executive-order-relating-to-expanding-travel-without-restrictions)
* **North Dakota** announced the lift of restrictions while implementing new guidelines for operating during the COVID-19 pandemic. More [here](https://www.health.nd.gov/news/burgum-lift-business-restrictions-implement-new-guidelines-operating-during-covid-19-pandemic)
* **Kentucky** announced “Healthy at Work” which is a phased approach for how Kentucky will reopen its economy. More [here](https://govstatus.egov.com/ky-healthy-at-work)
* **Ohio** announced details of Ohio’s Responsible Restart Ohio Plan. More [here](https://governor.ohio.gov/wps/portal/gov/governor/media/news-and-media/covid19-update-april-27)
* **West Virginia** announced the plan to reopen the state entitled, *West Virginia Strong-The Comeback*. More [here](https://governor.wv.gov/News/press-releases/2020/Pages/COVID-19-UPDATE-Gov.-Justice-unveils-plan-to-reopen-state-)
* **Florida** announced that the state is working on a “safe and methodical” plan for reopening but declined to offer details. [More here.](https://www.sun-sentinel.com/coronavirus/fl-ne-florida-coronavirus-sunday-updates-20200426-dyf7mw3jpjd6bgf3n57qxxlnva-story.html)
* **Virginia** issued a Forward Virginia Blueprint. [Read more](https://www.governor.virginia.gov/media/governorvirginiagov/governor-of-virginia/pdf/Slide-Deck-4-24-2020-.pdf)
* **Vermont** issued [Addendum 11 to Executive Order 01-20](https://governor.vermont.gov/sites/scott/files/documents/ADDENDUM%2011%20TO%20EXECUTIVE%20ORDER%2001-20.pdf), Work Smart & Stay Safe – Restart VT: Phase II
* **New Hampshire** Governor Sununu extended the State of Emergency by 21 days. [Read the executive order](https://www.governor.nh.gov/news-media/orders-2020/documents/2020-08.pdf)

**Other US News**

* More than 40 medical and public health associations are [warning governments eager to reopen that easing restrictions too quickly](https://www.idsociety.org/news--publications-new/articles/2020/public-health-medical-associations-call-on-federal-authorities-state-and-local-governments-to-prioritize-safety-in-covid-19-policies/) could lead to “increased infections, illnesses and deaths, overwhelming health systems, prolonging the pandemic and extending economic hardships”
* Tennessee restaurants reopen as state sees [biggest 1-day jump In COVID-19 cases](https://www.npr.org/sections/coronavirus-live-updates/2020/04/27/845682973/tennessee-restaurants-reopen-as-state-sees-biggest-one-day-jump-in-covid-19-case?utm_source=facebook.com&utm_medium=social&utm_campaign=atc&utm_term=nprnews&utm_content=20200427)
* MLB [discussing plan to start season in late June](https://www.cincinnati.com/story/sports/mlb/columnist/bob-nightengale/2020/04/28/mlb-optimistic-about-starting-season-late-june/3039275001/), playing in home stadiums (with no fans) and realigned league
* Pfizer says [coronavirus vaccine could be ready for emergency use by fall](https://thehill.com/changing-america/well-being/prevention-cures/495322-pfizer-says-coronavirus-vaccine-could-be-ready)

**Canadian Update**

* Alberta grants [COVID-19 rule exemptions](https://www.cbc.ca/news/canada/edmonton/fort-mcmurray-wood-buffalo-flooding-covid-1.5548919) in fight against Fort McMurray flood.
* Ontario is expanding its list of frontline workers eligible for childcare amid the pandemic to include those working in meat-packing companies, as well as retail and grocery clerks.  The Premier defends the province's decision not to set hard dates on reopening.
* As of May 4, Manitoba will begin a careful, multi-phased effort to gradually restore services. A variety of [non-essential health care and retail businesses](https://www.gov.mb.ca/covid19/restoring/phase-one.html) will have the option of reopening under strict guidelines.
* A group of MPs held a question period in the House of Commons today before debating the student aid bill, which was tabled this afternoon.  The legislation would provide $9 billion in financial aid to post-secondary students.
* Health Minister Patty Hajdu said Canada remains "open" to reviewing the actions of the World Health Organization (WHO) in response to the COVID-19 pandemic.
* More than half of the companies in Canada have lost at least 20 per cent of their revenue because of the COVID-19, new numbers from StatCanada suggest.
* Despite a surge in demand due to COVID-19, many distress centers (suicide-specific helpline) across Canada are dangerously close to closing due to major declines in both volunteers and revenue.

**Latin America Update**

* **Argentina:** 4127 cases, 207 deaths, 1192 recovered. Lockdown extended until May 10th but easing restrictions in provinces where there have been few cases and less populated areas. The government continued to expand some measures to contain the economic impact. Unions and companies, with government support, are looking to negotiate suspensions and salary reductions to prevent a massive spike in unemployment, as the government continues to extend the nationwide lockdown. Concerns over a default, low real interest rates and high monetary issuance have led to a continued weakening of the exchange rates companies and individuals can access. Regarding the external debt, the government set the deadline for bondholders to accept its offer for 8 May. There are reports that bondholders will make a new offer, so the government can still accept changes. It will, however, maintain its demand of a 3-year grace period as it looks to free up resources to fight the pandemic.
* **Brazil**: 71,886 infected, 5,017 deaths. The Ministry of Economy estimates an increase of 150,000 unemployed workers in the country until the first half of April, compared to the same period of 2019. However, there has been a 13.8% decrease in unemployment insurance claims, due to restrictions on in-person services during the pandemic. Over 90% of claims have been filed online. The statistics can be accessed in full here: <https://bit.ly/35eBDpr>. Secretary Bruno Bianco announced that new labor measures will be announced in the next few days. This will include the possibility of companies ceding employees to each other.   Rio de Janeiro state governor Wilson Witzel announced today that the resumption of economic activities is planned for the second half of May, as long as enough intensive care beds and campaign hospitals are available by then. In Minas Gerais, governor Romeu Zema released the protocols for the gradual reopening of commerce and economic activities. The Rio de Janeiro State Legislative Assembly approved a law mandating commercial establishments to test their employees for Covid-19. The expectation is that the law will be expanded to include even more economic sectors. Businesses will have five days to adapt. The restrictions on the entry of foreigners by air has been extended until May 28. This does not impact air cargo freight. (source: Patri)
* **México:** 16,752 cases (+1,223 vs yesterday). 1,569 (+135 vs yesterday). Ministry of Interior keeps calling on all states to not impose restrictive measures in terms of mobility as sanitary emergency in Mexico is not a state of exception. Undersecretary for Industry, Trade and Competitiveness of the Ministry of Economy participated in working sessions of the Business Coordinating Council to address economic impacts of epidemic. In his intervention he stated it is necessary to start looking for alternatives to reactivate the productive sectors without jeopardizing the health of workers, aligning with those of the US and Canada. BoH continues expressing epidemic in Mexico is worsened by the population´s nutrition profile mainly consuming industrialized products with high amounts of sugar, fat and salt. 7th flight from China arrived with more personal protective equipment. In the midst of COVID-19 discussions Legislators are active proposing a new law that will replace normalization and regulatory standards, as well as single use plastic legislation. The GR team is monitoring and actively participating in TA discussions. FX closed at $24.38 pesos per USD.
* **Venezuela:** No new cases tested positive yesterday, hence, we still hold a country total of 329 cases. The country case breakdown continues to be goes as follows: 142 patients already discharged; 178 patients remain hospitalized (64 at Comprehensive Diagnostic Centers / 82 at public hospitals / 24 at private clinics); and NONE at home isolation. Still only 10 deaths recorded. According to local authorities, 440.966 tests have been carried to far in Venezuela. President Maduro informed the government’s decisive actions avoided a health catastrophe in Venezuela. The government is studying de-escalation scenarios in line with the statistical information they handle.

**Europe Update**

* **European Commission** adopted a [package](https://ec.europa.eu/transport/media/news/2020-04-29-coronavirus-package-measures-support-transport-sector_en) of measures to support companies in the aviation, rail, maritime and road sectors (including temporary exemption from EU rules on driving times and rest periods) to deal with the consequences of the coronavirus outbreak. They will ease the regulatory burden and reduce costs for transport companies and may be followed by more proposals in the coming weeks.
* **Spanish** government has presented its strategy for deconfinement on Tuesday. This ‘plan for a transition to normality’ will be composed of four phases each lasting about two weeks. The plan divides the transition into areas of activities including work, personal life, culture, sport, tourism and religion which will be assessed separately. Restrictions will be loosened sooner in some rural areas and islands where the pandemic seems to be under control, meaning that the lifting of the lockdown will proceed at different paces in different areas, depending on a series of indicators. Prime Minister Pedro Sanchez indicated that freedom of movement will be gradually extended and should return to normal by the end of June. Schools will not re-open before September. Without giving details on possible dates, he said that some bars and restaurants with outside terraces will be allowed to open 30% of their outdoor tables and cinemas, theatres and hotels will also be able to re-open at 30% of their capacity. The government will continue to recommend working from home until at least phase three and face masks must be worn on public transport. Sánchez also announced he will continue to request rolling 15-day extensions of the state of alarm.
* **Polish** Prime Minister Mateusz Morawiecki announced that the government will proceed to the second stage of easing restrictions. The second stage will be implemented as of May 4th and will cover re-opening of shops in shopping centres (under strict sanitary rules and with food courts still closed); re-opening of hotels and other accommodation – with access to common areas still limited; pe-opening of nurseries and kindergartens - restricted operation, only providing care services and with sanitary obligations; re-opening of certain cultural facilities – libraries, museums, and galleries. Stage III (18.05): opening of restaurants but with some limitations; opening of beauty salons (e.g. hairdressers); childcare assistance schools until 3rd year of primary school.  Stage IV  (01.06): opening of tattoo and massage parlours; opening of gyms; opening of cinemas and theatres under a new sanitary regime; allowing for gatherings up to 50 persons.
* On Wednesday, **Irish** Prime Minister, Leo Varadkar, said the rates of infection, deaths and intensive care admissions appear too high to start considering easing the current lockdown measures that are due to end on 5 May.
* **Swiss** federal government announced today acceleration of the deconfinement measures. As of May 11th, the following entities will resume operations: primary and secondary schools, all shops and restaurants (maximum 4 people per table), museums, libraries, travel agencies, sporting facilities for training, all public transport. The following rules will still apply: social distancing, hygiene measures, work from home whenever possible, no gatherings of more than 5 people on public space. As of June 8th, the following entities will reopen: other schools (universities), theatres and cinemas, zoos, swimming pools, religious services. Events with over 1000 people will not be allowed until August 31st
* **Portuguese** President Marcelo Rebelo de Sousa announced that the state of emergency will be lifted after the weekend. However, some restrictions will remain in place as Rebelo de Sousa warned that ‘the end of the state of emergency is not the end of the outbreak’.  The government’s full strategy of deconfinement is expected to be announced 30 April.
* Croatian presidency of the **EU** Council wants European ministers to agree on how to interact with Google and Apple over contact-tracing technology to be rolled out in coming weeks. “The discussion should also converge on a common position for conversations with Apple and Google regarding requirements for their APIs,” reads the working paper, which was prepared for an informal meeting of telecom ministers to be held on May 5 via videoconference. To prepare for the meeting, Croatia asked national delegations whether they “share the objectives of having a European coordinated approach concerning such contact tracing and warning applications in order to ensure their interoperability and efficiency at EU level and to ensure minimization of personal data processing.” EU has urged governments to pick applications that make privacy a top priority.
* **UK** coronavirus contact-tracing app will be ready for a localized trial within the next two weeks, the head of the National Health Service’s tech agency said. However, the timescale for national deployment depended on the U.K.’s wider “test, trace and isolate” strategy, he said, of which the app is just one part. The government has said this will also require 18,000 people to take part in manual contact tracing by phone.

**AMA Update**

* **Cambodia:** Ministry of Health reports no new cases for 15 straight days, but warned against complacency and called the situation “alarming.”
* **India**: 22629 confirmed cases, 7695 recoveries, 1007 deaths. With reference to the Ministry of Home Affairs guidelines on lockdown measures to allow opening of shops, the state of West Bengal has released guidelines on allowing home delivery of essentials and nonessentials and the entire supply chain associated with it. This comes as a much required welcome change and we expect more states to come up with similar guidelines.

Plant updates: All P&G plants operational with Baddi awaiting permissions on interstate movement

* **Nigeria:** Highest number of confirmed cases-195-recorded yesterday. 1,532 confirmed cases now, 255 recoveries, 44 deaths. The IMF has approved $3.4 billion in emergency financial assistance to support Nigeria’s response to the coronavirus pandemic. The outbreak and sharp fall in oil prices have affected Nigeria’s economy, triggering a historic decline in growth and creating large financing needs in the budget.

       **Philippines**: 7958 confirmed cases, 530 deaths (6.6%), 975 recoveries. President has laid down the rules for the cities and municipalities allowed to "partially reopen" after April 30. These will also be the same guidelines applied to Metro Manila and Laguna (where Plant is located) after May 15 IF the enhanced community quarantine will not be extended anymore:

  Selected workers in non-essential services are allowed to go to work, including: electronics, exports, manufacturing, e-commerce, delivery, repair services, maintenance, housing

  Half of employees in these companies are encouraged work from home, 50 percent are working on site: finance, BPO, non-leisure trade and service

  The following will remain closed: schools, amusement centers, leisure facilities, gaming, tourism services.